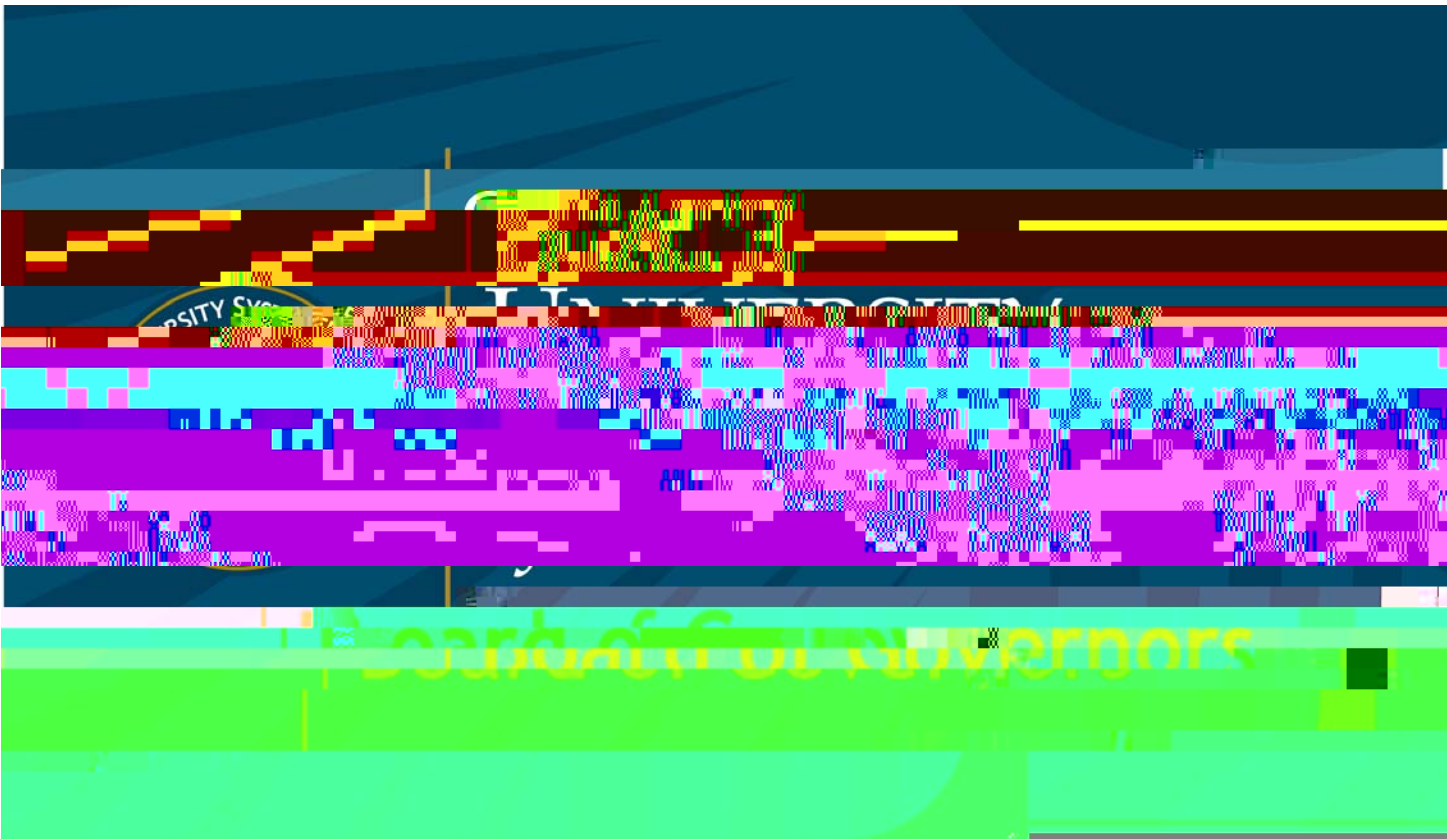


# Strategic Plan 2012-2025

Approved on *Nov. 10, 2011*







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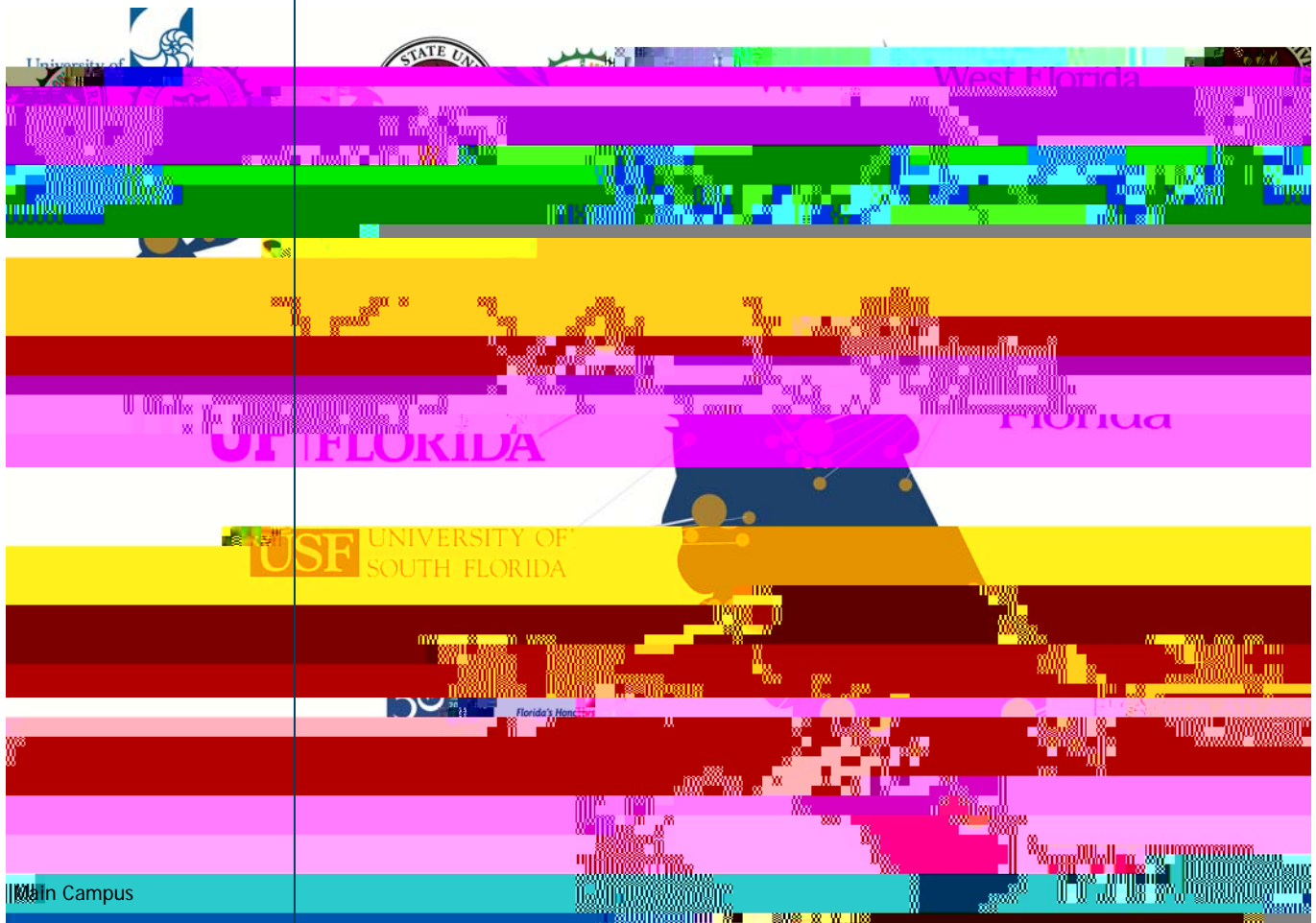
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## At a glance

To be truly great, Florida must have well-educated citizens who are working in diverse fields, from science and engineering to medicine and bioscience to computer science, the arts and so much more. The State University System of Florida provides access to the teaching, research and service that is transforming this growing, dynamic state. It is important to remember that university faculty not only share knowledge through world-class teaching, they actually create the knowledge that is shaping society — locally, nationally and globally.

The Florida Board of Governors — the constitutional body created by voters in 2002 to oversee the State’s 11 public universities — is working to build on these institutions’ individual strengths and unique missions as each one claims its rightful place on the national and international stage.



- Main Campus
- Branch Campus/Site



## Introduction

The Board of Governors is authorized in Article IX, Section 7(d), Florida Constitution, to “*operate, regulate, control, and be fully responsible for the management of the whole university system.*” The Board, as the governing body for the State University System of Florida, strongly believes that the future of Florida is dependent upon a high quality, comprehensive, and system.iea00 d







Through its standing committee structure, the Board has begun to identify strategies and initiatives needing immediate action in order to address these needs. As examples, the Budget and Finance Committee is now reviewing legislative budget requests via two major zones of “New Florida” activity: 1) STEM/Research and 2) Access/Graduation & Retention Rates. The Facilities Committee is currently focused on how best to address funding for the renovation of existing facilities and the construction of new, high-priority facilities. The Academic and Student Affairs Committee is now focusing on greater System efficiencies in academic program delivery and has initiated a System-wide, adult degree completion project that will enable Floridians with some postsecondary education to complete a degree, particularly in high demand areas of the workforce. The Legislative Affairs Committee is considering strategies that will demonstrate the Board’s commitment to STEM education and the commercialization of university research discoveries.

During 2012-2025, the Board of Governors will actively engage with university boards of trustees, legislative and governmental constituents, and other community and global partners, and will lead the State University System by utilizing the following **Guiding Principles**:

- Focus on students and enhancing their learning, development, and success.
- Recognize and value the roles and contributions of faculty/staff.
- BDC f0.0013Tfapportudent
- ~~affordability~~

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To provide leadership that will find solutions to the educational, economic, and societal challenges of the coming decades, the state universities will continue to:

Support students' development of the knowledge, skills, and aptitudes needed for success in the global society and marketplace.

Transform and revitalize Florida's economy and society through research, creativity, discovery, and innovation.



## 2025 Vision

The Board of Governors continues to be committed to achieving excellence in the tripartite mission of its state universities - teaching, research, and public service - for the benefit of Florida's citizens, their communities, and the state economy. In light of the velocity with which the 21<sup>st</sup>







more productive in these specific strategic areas. For this reason, it is important to reaffirm the relevancy of the areas of programmatic strategic emphasis as part of adopting a new strategic plan and to establish a schedule for reviewing the adopted areas periodically throughout the life of the plan.

The chart below displays the priorities of the State University System – Teaching and Learning, Scholarship, Research and Innovation, and Community and Business Engagement - crossed with the Board of Governors’ three points of emphasis – Excellence, Productivity, and Strategic Priorities - to identify nine categories of directional goals for the state universities. The 2025 Goals will strengthen quality and reputation and maximize resource utilization to increase productivity in each of the priority areas.

#### GOALS




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## Productivity

### **GOAL: Increase Research and Commercialization Activity**

- Increase research and commercialization activities to help foster entrepreneurial campus cultures.
- Increase undergraduate participation in research to strengthen the pipeline of researchers pursuing graduate degrees.

## Strategic Priorities for a Knowledge Economy

### **GOAL: Increase Collaboration and External Support for Research Activity**

Attract more research funding from external (includes federal and private) sources.

Promote more collaboration with private industry on research projects.



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## *Strategic Priorities for a Knowledge Economy*









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